

Representative agencies of American industrial concerns,  
 commercial combines, banks, etc.

Public relations representatives of American industries,  
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Representatives of important American industries and commercial enterprises will, in any case, be called upon to play an important role in the post-war economic life of Europe and will, by necessity, find numerous influential contacts through their business activities. Operatives of the proposed agency, if occupying such positions, will find it easy to exploit these contacts and the economic power at their disposal for purposes of political influence as outlined.

The influence of the banking institutes and the stock exchange on modern economic life need not ~~in~~ be stressed here and the possibilities of coupling stock exchange and banking activities with those of political control are too manifold and complex to be elaborated in this outline, but will indubitably be employed as one of the most potent instruments of shaping economic and political life in Europe. Already now, international finance circles, with the approval of the United States and the British government, are contemplating and planning to establish in Germany, and in Europe generally, banking institutes with an international framework, comparable to the Bank of International Settlements in Basel, which will actively engage in German and European financial life.

#### Conclusion

The example of the United States, where economic factors are often identical with political ones, shows conclusively that the economic control and guidance outlined here should provide a most effective and unobtrusive instrument for the shaping and regulation of political affairs in Europe. It is therefore believed that the proposed agency, working in collaboration with a supplementing branch of Political SI, will be in a position to assist, further

and execute the directives of the higher political planning of the United States government, and thus, at the same time, will contribute by its activities to the consolidation of Europe within a democratic political framework.

Coordination between all MO agencies in various countries

Naturally, the effectiveness of this agency and its activities will increase in the same measure as these operations are extended from one country to the whole European sphere, but quite especially to Central Europe and the Balkans, which countries for all time have been the political hot-bed of Europe, and great care should be taken to synchronize and coordinate the operations , since any coordination will serve to achieve a closer integration and a greater effectiveness of the efforts expanded by the proposed agency.

MO activities in the Western hemisphere

Here is not the place to point out the innumerable possibilities for MO activities, as those outlined, in South and Central America, since those would rather belong to the field of competence of the CoOrdinator of Inter-American Affairs. However, and although very little attention seems to have been paid up to now to these aspects, it may be well to remember that such a political control and guidance should be of primary importance in the American hemisphere in view of the great efforts made by the United States government to politically align and harmonize all the American nations.

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**SECRET**  
HEADQUARTERS DETACHMENT  
2677th REGIMENT  
OFFICE OF STRATEGIC SERVICES (PROV.)  
A. P. O. 512, U. S. ARMY

JL-002-610  
0.10.1  
0.13.6

**MO BRANCH**

10 June 1945

SUBJECT : Brief outline, Morale Operations in postwar Germany.

TO : Chief, MO Branch, WASHINGTON

1.- The purpose of postwar Morale Operations in Germany and in German PoW cages is

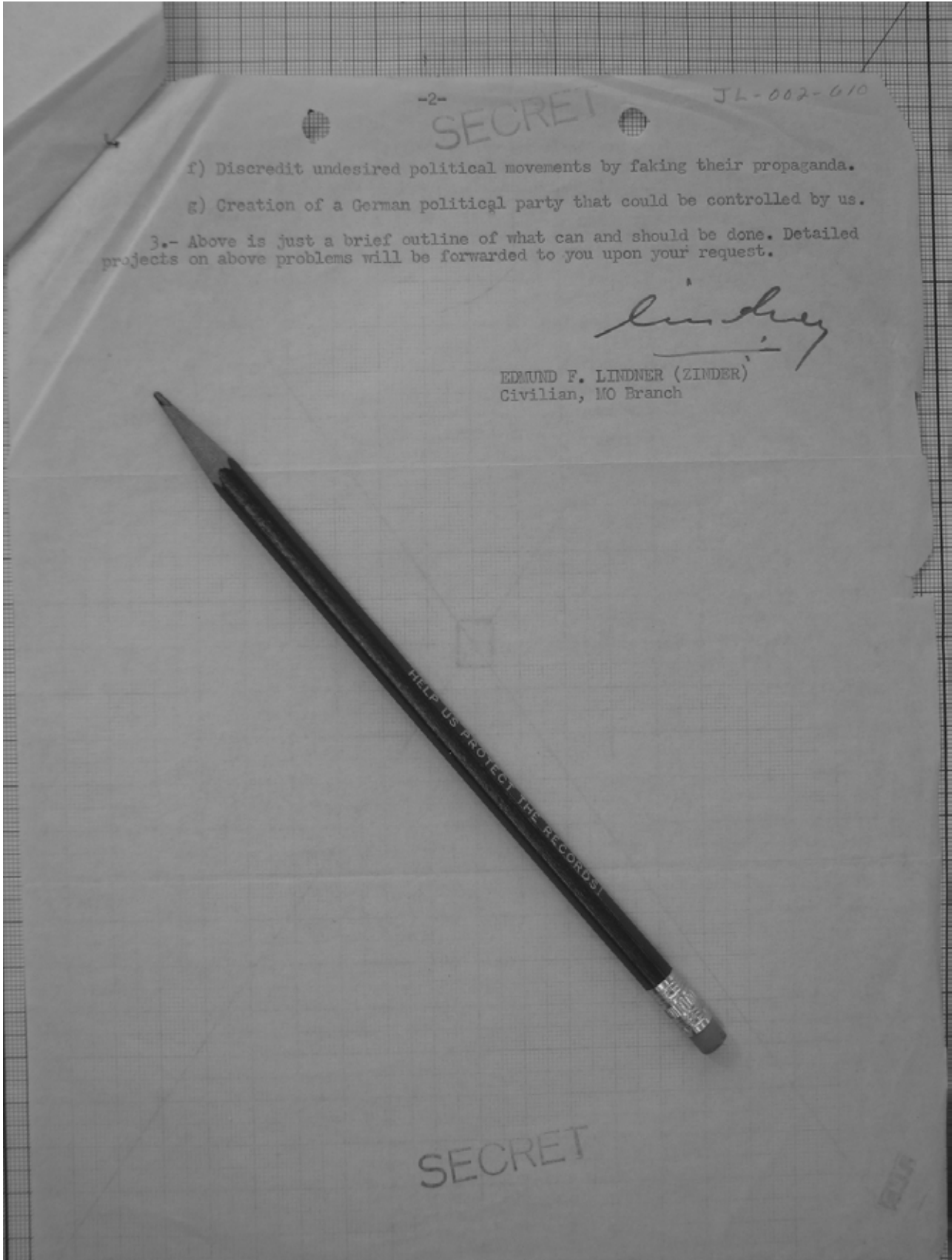
- a) to modify the German mentality, their way of thinking, their desires and hopes. This includes the extermination (by psychological means) of their "hobby" for military life, uniforms and war,
- b) to impress Germans with a definite feeling of guilt and shame,
- c) to spread aversion and hate among the German people, in order to separate the Prussians and Austrians from the other German people, thus counteracting their desire for a Greater Germany and to divide their interests and spiritual power,
- d) to compromise and discredit undesired political movements in Germany,
- e) to create a base for a democratic indoctrination and to influence German politics.

2.- The following means might be employed to that effect:

- a) Creation of a "subversive" press, pretending that it is the only free paper (not controlled by the occupation authorities) in Germany. Creation of a special Prisoner newspaper.
- b) Encouragement of large development of fancy clothing fashion for men and women, avoiding any uniformity. Large dissemination of fashion magazines, fashion competitions and shows etc.,
- c) German modern music as well as march and youth music to be reviewed and modified in such a way that it is no more supporting German mentality.
- d) Discredit former Nazi and military leaders, Junkers and industrialists by rumors about their deads, hidden fortunes etc.
- e) Development of accusations by Germans against other Germans, for war crimes, corruption etc.

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